



NESHMM COVID-19

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SVP, Supply Chain

Best thing that happened...



Why wasn't the world prepared for the pandemic?

DEMAND SURGED

The world couldn't have **PREPARED**

PATIENT CARE was affected

Global supply chain **GAPS** were revealed

Unrelenting cost pressures

Commoditization

Concentrated production

JIT world



80%

of PPE manufactured in
China and India

What are we doing about it?

Formation of a Private Sector COVID-19 Supply Chain Coalition



Sampling of
Coalition
Participants:

3M

 AmerisourceBergen®



CardinalHealth™

 Owens
& Minor

vizient.

ARUP
LABORATORIES

 Roche

 INTALERE

 HEALTHTRUST

US.
FOODS



Multi-pronged approach to managing supply risk





There's no returning to “normal”

1

Resiliency is required.

2

We must brace for structural changes.

3

We all must shift our strategies.

4

A rebalancing of risk is necessary.